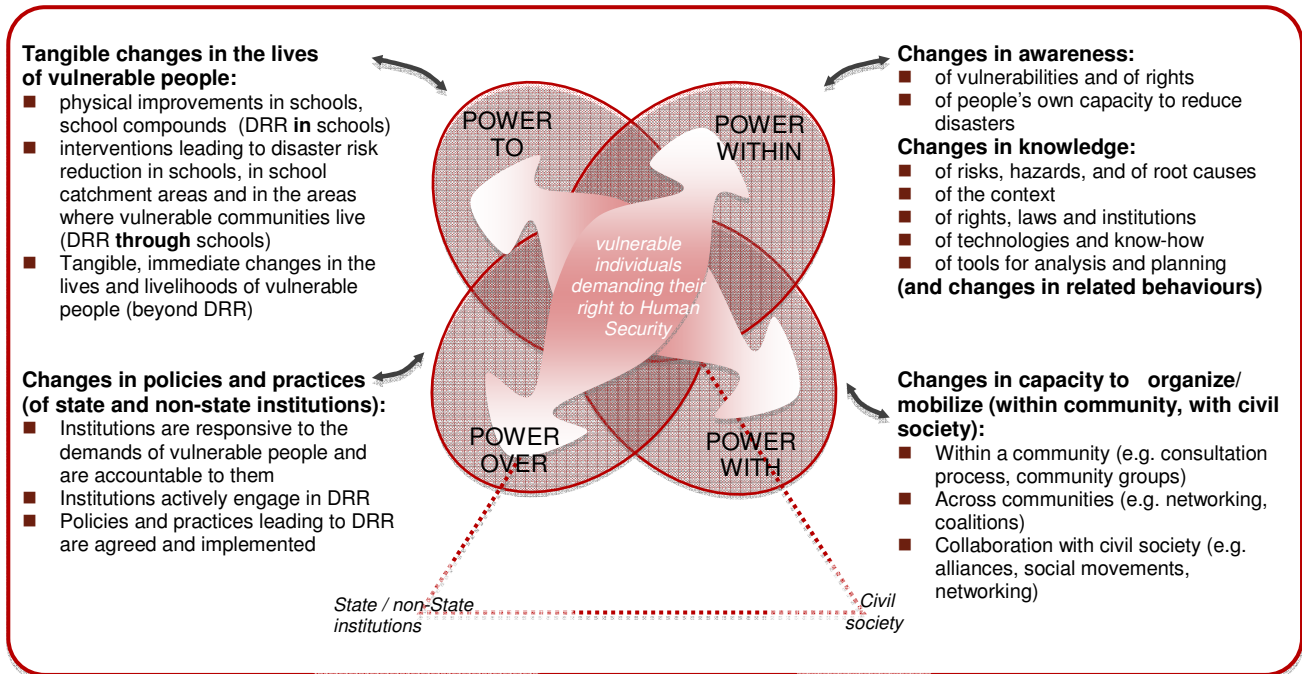


Tangible, lasting and sustainable changes in the lives of vulnerable people (and in their power to act for change) are generated by *interrelated changes*: changes in their awareness and knowledge; in their capacity to organize and mobilize; and in the institutions that serve them. All these areas of change must also be linked to positive shifts in the power of vulnerable people.



Successful DRR initiatives should seek to incorporate the following key elements:

### ***Tangible changes: “service delivery” or realisation of “power to act”?***

The framework enables critical assessment of tangible changes to check whether they are expressions of “empowerment” or merely results arising from the delivery of services.

### ***Change is produced (or obstructed) by many actors, at multiple levels***

The DRRS project, at its core, was a project for social change. DRR work is an actor-driven engagement rather than techno-managerial solutions or response.

### ***Putting vulnerable people (and their power) at the centre***

The merit of DRR work should be judged, first and foremost, from the perspective of and by the vulnerable people it seeks to serve. Analysis should be made of the impact the interventions had on their lives and on their power. DRR work needs to be driven by vulnerable people themselves, not by the priorities and agendas of external actors.

### ***The need for a holistic approach: interrelated changes***

DRR requires work in **all** areas of change, and at multiple levels, to build comprehensive resilience.

### ***Appreciation of complexity: from linear models to systemic analysis***

DRR is not a linear process of change. It involves many stakeholders, and it builds on incremental, mutually-reinforcing steps. Systemic approaches which appreciate complexity should be favored over linear models such as logframes.

### ***The importance of governance work***

Emphasising the governance component (working with institutions, looking at “power over”) led ActionAid and partners to appreciate the impact of weak institutions and governance work on DRR.

### ***From vulnerability to power***

Effective DRR rests on a process of empowerment of vulnerable people. Power analysis (and action on it) is at the core of the process.